

Sonia E. Melara, M.S.W.
President
Edward A. Chow, M.D.
Vice President
Cecilia Chung
Commissioner
Judith Karshmer, Ph.D., PMHCNS-BC
Commissioner
David J. Sanchez, Jr., Ph.D.
Commissioner
David B. Singer
Commissioner
Belle Taylor-McGhee
Commissioner

**HEALTH COMMISSION
CITY AND COUNTY OF SAN
FRANCISCO**

Edwin M. Lee, Mayor
Department of Public Health



Barbara A. Garcia, M.P.A.
Director of Health

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MINUTES

HEALTH COMMISSION MEETING

Tuesday, October 15, 2013, 4:00 p.m.

LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER

John T. Kanaley Community Center
375 Laguna Honda Boulevard
San Francisco, CA 94116-1411

1) CALL TO ORDER

Present:

Commissioner Sonia E. Melara, MSW, President (*exited the meeting at 5:55pm*)
Commissioner Edward A. Chow M.D.
Commissioner Cecilia Chung
Commissioner Judith Karshmer, Ph.D, PMHCNS-BC
Commissioner David J. Sanchez Jr., Ph.D. (*exited the meeting at 5:26pm*)
Commissioner David B. Singer
Commissioner Belle Taylor-McGhee

The meeting was called to order at 4:01pm.

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETINGS OF SEPTEMBER 19, 2013 AND OCTOBER 1, 2013.

Public Comment:

Patrick Monette Shaw stated that the Sunshine Ordinance Taskforce ruled in his favor regarding the complaint made by he and Dr. Maria Rivero against the Health Commission. The complaint stated that the Health Commission did not list appropriate descriptions of agenda items. He stated that the October 15, 2013 agenda item descriptions are still insufficient. He added that all Health Commissioners and Director Garcia are responsible for insuring that appropriate agenda item descriptions are utilized.

Action Taken: The Health Commission unanimously approved the minutes of the meetings of September 19, 2013 and October 1, 2013.

3) Barbara Garcia, Director of Health, gave the report. The full report can be viewed at:

<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

Laguna Honda FY 2013-2014 Priorities

In alignment with the Department's goals to prepare for healthcare reform, stay fiscally prudent and establish an integrated delivery system, Laguna Honda leadership established five priorities for FY 2013-2014 to guide managers. The five priorities include:

1. *Implementing Healthcare Reform*—preparing Laguna Honda for the system changes required in preparation of the Affordable Care Act implementation,
2. *Appropriate Level of Care* – ensure patient flow supports residents being served at the appropriate level, with a focus on discharging patients who no longer need rehabilitative or skilled nursing care,
3. *Fiscal Responsibility*—staying within annual budget allocations and practicing the three r's-- reductions, reallocation and revenue,
4. *Create Service Delivery Improvements*—applying efficiencies and innovations, and establishing an integrated delivery system of care, and
5. *Wellness*—in coordination with department and city-wide planning, establish a culture of wellness at the Laguna Honda campus.

The following highlight the implementation of these initiatives to date:

Healthcare Reform

Integrated Delivery System

Rehabilitation Services at Laguna Honda, San Francisco General Hospital and Health at Home have been moving towards delivery system integration that supports our ability to successfully respond to healthcare reform. Some of the initiatives they have implemented include:

- combining a director position that oversees both Rehabilitative Services at Laguna Honda, San Francisco General Hospital and Health at Home,
- conducting inter-divisional strategic planning meetings,
- completing inter-departmental interviews for physical therapy positions open at both Laguna Honda and San Francisco General Hospitals,
- developing IT systems that are consistent across facilities to improve communication and informational sharing, allowing for webinar and Skype capability and uniform in-service trainings across the divisions, and
- implementing Wi-Fi access for Health at Home field clinicians to facilitate timely communication across the continuum.

Appropriate Level of Care

Discharge Planning

This year, Laguna Honda's patient flow planning is focused on enhancing programs that will support patient independence and preparation for discharge. Subsequently, more beds will be freed up to be used by San Francisco patients who are waiting for admission from home, San Francisco General Hospital, other DPH programs and other referring hospitals. The chart below illustrates the increase in the number of overall admissions to Laguna Honda and concurrently, the increase in patients being transferred from San Francisco General Hospital.

Chambers Settlement Agreement

The settlement agreement reached between the City and County of San Francisco and Disability Rights of California in the matter of, Chambers, et. al. vs. City and County of San Francisco, has now expired on September 18, 2013. The expiration concludes this class action lawsuit, that was filed in federal court on October 12, 2006. In implementing the settlement terms, our objective was to ensure that class members, essentially Laguna Honda residents, were not unnecessarily institutionalized and are provided with long-term care services in the most integrated setting appropriate. Many individuals as well as agencies thought creatively and implemented a settlement lauded by Northern District Federal Judge William Alsup as "one of a kind" and "worthy of media attention." Many thanks to those who played an instrumental role in moving all the various pieces forward. DPH now has a new standard for providing integrated living options that will undoubtedly continue to evolve as we provide our clients with the best possible care and rehabilitation towards independent living.

Fiscal Responsibility

SB 239 Medi-Cal Hospital Reimbursement Improvement and Restoration Act of 2013

The Medi-Cal Hospital Reimbursement Improvement and Restoration Act of 2013 (SB 239) will prospectively restore Medi-Cal payments to all hospital distinct part skilled nursing facilities by removing the rate freeze at 2008-2009 levels and eliminating the ten percent cuts. SB 239 successfully passed the California state legislature on September 11, 2013 having received no negative votes during committee hearings or floor votes. The bill was signed by Governor Brown on October 8, 2013. The restoration was effective as of October 1, 2013.

Continuous Monitoring of Revenue Neutral Budget Initiatives

On a quarterly basis, Finance staff provides a status report to track all prior-year revenue-backed budget initiatives and monitor their performance. Initiatives that did not meet the expected revenue targets are reviewed by hospital executive and clinical staff for adjustments to ensure that they are closely aligned with the actual operation. Budgeted positions are kept vacant for salary attrition savings.

In FY 2012-2013, a budget initiative was created to improve utilization of SNF beds. The hospital converted four licensed acute beds to skilled nursing use for an additional \$1.2M in patient revenues. Not only did the hospital achieve the budgeted revenue target, we exceeded the total revenue budget by \$12.0M. This was due to a higher daily census through improved patient flow and better utilization of vacant beds.

Revenue and Expenditure Report 4th Quarter FY 2012-2013

Year-end projections show a deficit of \$0.7 million, due to a 0.4 percent shortfall in revenues compared to revised budget. Surplus revenues were re-appropriated for other uses in the April supplemental appropriation.

Capital Grants Approval

We received notice last week that Laguna Honda has been approved to receive grant funding from the Metropolitan Transportation Commission as part of its' Federal Transit Administration (FTA) Section 5310 Elderly and Disabled Transit Program. It is anticipated that Laguna Honda will receive funding for three buses (two medium and one larger bus). The buses will be used to transport residents for community outings, an important activity to maintain connections within the greater community and outside the Laguna Honda campus.

Service Delivery Improvements

Flu Prevention

Last year, Laguna Honda's successful flu prevention program resulted in 91% of staff receiving the flu vaccine. Outbreaks declined from 17 to 11 and costs for pharmaceuticals to treat the flu decreased by \$80,000 from the previous year.

This year Laguna Honda intends to exceed last year's record for staff flu vaccinations. The plan for the 2013-2014 influenza season includes a robust resident and employee influenza vaccination campaign with the goal to achieve 95% vaccination rates for staff and residents. Resident vaccinations will begin on October 15th; employee vaccinations will begin on October 22nd. New this season is a non-egg-based vaccine that may be administered to people with egg allergy.

Emergency Preparedness

The hospital has dedicated its efforts on disaster preparedness. Laguna Honda staff who have assigned and designated roles with the Hospital Incident Command System (HICS) attended an all-day emergency preparedness training on October 11. The goal was to ensure that HICS leaders continue to

enhance their ability to execute their assigned roles as well as learn back up assignments during emergencies and disasters. Two disaster drills last earlier this year focused on monitoring staff's preparation with their own go-bags, at which 75% of staff brought in their go-bags to work.

Wellness

Wellness Council Activities

Laguna Honda created its' first Wellness Council in October 2012. During the first year they have collaborated with UCSF to conduct employee focus groups and need assessments and have created various on-campus programs that are open to staff, residents and the community. Among the many activities include: meditation, yoga, lunch-time nature walks zumba, nutritional education and more. They have created an intranet wellness button that includes tips that can be adopted to support personal and group wellness. Attached you will find a sheet of Wellness tips downloaded from the site.

Events

Dellbrook Street Block Party

For a second year, Laguna Honda was invited to participate in the September 29th neighborhood block party on Dellbrook Street, in Midtown Terrace. Staff provided treats for the neighborhood kids and solicited feedback from neighbors who are interested in collaborating to create a community garden on the Laguna Honda campus. Planning will begin this Fall.

Softball

Final standings for the three Laguna Honda Softball Teams are: *Squirrels* - 3 wins and 3 losses, *Hawks* - 0 wins and 7 losses, *Coyotes* - 7 wins and 1 loss- finishing in 1st place! The Laguna Honda *Coyotes* softball team will be heading to the playoffs. Playoff games begin in October.

Laguna Honda Annual Picnic

Re-igniting a long-time tradition--the Laguna Honda Annual Picnic will be held on October 19th from 11 am to 3 pm at Golden Gate Park's Stow Lake with a BBQ picnic, games, and fun for all. I'd like to extend a warm welcome to the Commission to join us on this festive day.

Addendum to the Director's Report:

Disappearance and Death of Lynne Spalding Ford at San Francisco General Hospital

As the Commissioners know, on October 8th, a body soon identified as Lynne Spalding Ford was found in a fire stairwell on the San Francisco General Hospital and Trauma Center (SFGH) campus. Ms. Spalding Ford had been missing since she left her hospital room on September 21st.

Hospital leaders were in touch with Ms. Spalding Ford's family since the morning that she went missing. All of DPH joins together in expressing our deepest sympathy to the family for their loss. The hospital leadership and staff are devastated by this terrible event.

At this time, we do not know what happened. We are fully cooperating with investigations by the San Francisco Police Department, the San Francisco Sheriff's Department, the California Department of Public Health, and the Joint Commission. We are awaiting the San Francisco Medical Examiner's determination of cause and time of death. SFGH provides patient care and security to more than 100,000 patients and their families each year. Nothing like this has happened before – this event is without precedent.

On Thursday, October 10th, Mayor Ed Lee and I visited the hospital to express our support and sympathy to the family and staff during this crisis. Mayor Lee has called for an independent review of the hospital's safety and security systems. The review will be conducted by UCSF to help ensure that we are doing everything we can to honor our pledge to Ms. Spalding Ford's family that this tragedy will never be repeated, and to ensure that the

SFGH campus is safe for all our current and future patients. At the end of this process, SFGH will be a stronger organization.

While the terms of the independent review are still being defined, the hospital has already taken a number of steps to improve security. I will keep the Health Commission updated as this situation unfolds. I know that you join me and everyone at DPH and SFGH in expressing our condolences to Lynne Spalding Ford's family and friends and in our steadfast commitment to find answers and fix this problem.

**COMMUNITY HEALTH NETWORK
SAN FRANCISCO GENERAL HOSPITAL & TRAUMA CENTER**

October 2013

Governing Body Report - Credentialing Summary
(9/19/13 BUSINESS-MEC)

	10/2013	07/2013 to 06/2014
<i>New Appointments</i>	45	116
Reinstatements		
<i>Reappointments</i>	49	214
Delinquencies:		
Reappointment Denials:		
Resigned/Retired:	34	110
<i>Disciplinary Actions</i>		
Administrative Suspension		
<i>Restriction/Limitation-Privileges</i>		
Deceased		1
<i>Changes in Privileges</i>		
Voluntary Relinquishments	15	53
Additions	14	58
Proctorship Completed	15	77

Current Statistics – as of 9/9/13		
Active Staff	481	
Courtesy Staff	479	
Affiliated Professionals (non-physicians)	246	
TOTAL MEMBERS	1,206	

<i>Applications in Process</i>	144
Applications Withdrawn Month of October 2013	0
SFGH Reappointments in Process 11/2013 to 1/2014	125

LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER

OCTOBER 2013

Health Commission - Director of Health Report
 (October 10, 2013 Medical Exec Committee)

	October	(FY 2013-2014) Year-to-Date
<i>New Appointments</i>	0	8
Reinstatements	0	0
<i>Reappointments</i>	5	18
Delinquencies:	0	0
Reappointment Denials:	0	0
Resigned/Retired:	2	6
<i>Disciplinary Actions</i>	0	0
<i>Restriction/Limitation-Privileges</i>	0	0
Deceased	0	0
<i>Changes in Privileges</i>		
Additions	0	0
Voluntary Relinquishments	0	0
Proctorship Completed	1	4
Proctorship Extension	0	0

Current Statistics – as of 10/4/2013

Active Medical Staff	38
As-Needed Medical Staff	14
<i>External Consultant Medical Staff</i>	43
<i>Courtesy Medical Staff</i>	1
<i>Affiliated Professionals</i>	6
TOTAL MEMBERS	102

Applications in Process	1
Applications Withdrawn Month of October 2013	0

Commissioner Comments/Follow-Up:

Commissioner Chow thanked Director Garcia for providing an update on the death of Ms. Spalding and for providing the Health Commission with ongoing updates on the related investigations.

4) GENERAL PUBLIC COMMENT

Patrick Monette-Shaw stated that the Health Commission did not put the issue of moving the SFDPH outpatient dialysis program from SFGH to LHH on its full Commission agenda nor did it pass a resolution regarding this issue. He added that Supervisor Campos has called a meeting to discuss the issue and the current SFDPH outpatient dialysis services RFP.

David Ratliff, LHH resident, stated that he has been a patient of the SFDPH outpatient dialysis center which is currently located in an uncomfortable old facility. He added that he looks forward to the services being provided in a new facility.

5) COMMUNITY AND PUBLIC HEALTH COMMITTEE

Commissioner Belle Taylor-McGhee, Committee Chair, stated that the Committee heard an update on the San Francisco Health Improvement Partnership (SFHIP), which supports three health priorities: Ensure Safe and Healthy Living Environments; Increase Healthy Eating and Physical Activity; and increase access to high quality health care and services. Commissioner Taylor-McGhee also stated that the Committee heard a presentation by Dr. Tomas Aragon on planning using a Results-Based Accountability strategy.

Commissioner Comments/Follow-Up:

Regarding Dr. Aragon's presentation material, Commissioner Singer requested that the SFDPH include its goals and relevant best practices when presenting health data to give the Health Commission a context of the information being presented.

6) CONSENT CALENDAR

There were no items on the consent calendar.

Public Comment:

Patrick Monette-Shaw stated that each item on the consent calendar should be listed separately. He also stated that he supports Commissioner Singer's request to contextual data presented by the SFDPH.

7) RESOLUTION: IN SUPPORT OF THE SAN FRANCISCO HEALTH NETWORK

Commissioner Comments/Follow-Up:

Commissioners Singer suggested the following amendment to the draft resolution:

"WHEREAS with increased access and funding for healthcare nationally, the financial dynamics of our local healthcare ecosystem will now require public facilities to compete for patients that heretofore had very limited choices for care outside the public system."

Action Taken: The Health Commission unanimously approved the resolution: In Support of the San Francisco Health Network. (*See Attachment A*)

8) LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER (LHH)EMPLOYEE RECOGNITION AWARDS:

Mivic Hirose, LHH Executive Administrator read the names of the following individuals and teams:

LHH Staff Who Responded to the Asiana Airline Crash:

Gladis Rivera, Jenny Tam, Lilia Tse, Wendy Tan, Olga Daza, Dr. Colleen Riley, Elaine Gecht, Eric Jamison, Lisa Hoo, Dr. Michael McShane, Monica Banchero, Dr. Steven Thompson, Dr. Yeva Johnson, Audrina Frazier, Norma Canedo, Maria Dulce Agana, Kulwant Kaur, Taeho Byun, Juno Pak, Barbara Clark, Elsie Zarza, Salome Esteves, Grace Chen, Macaria Correa, Margarita Polishchuk, Myrene Fuentes, Nellie Sarte, Rosemarie Albano, Rufina Hipolito, Cristina R. Reyes, Elizabeth Dayrit, Jill LeCount, Alicia Fortaleza, Ghodsi Davary, Mekdelawit Admassu ,Adan Subia, Joey Yu ,Rodney Garrick, Ivy Wong, Janette Liu Kien, Vuong Mela Yee, Ricky Chan, Frances Yam, Lily Ow, Sandra Susan Rosen Matsumura, Eunice Lo, Gary Sakita

Integrated Pain and Wellness Clinic Team:

Dr. Grace Dammann, Dr. Daniel Rybold, Dr. Anne Hughes, Carol Baillie, Carol Wilder, Susan Edelsberg,Loren Hollander,Mandy Sen, Eunice Lo, Alice Wong.

Five Star Crew:

Regina Gomez, Jorge Wong, Kathleen Khaw, Jan Voorsluys, Ron Lehrol

LHH Wellness Team

Araceli Avalos, Christine Hanson, Cynthia Madonna, Danielle Podesta, Dew Thao, Eileen McSorley, Elizabeth Williams, Erika Zipf-Williams, Hardeep Aulakh,Helen Storrs, Jamilah Din, Jean Rosario, Jennifer Carton-Wade, John Alexander, Karen Pfaeffle, Kate Durand, Laurie Agrillo, Linda Acosta, Linda Fong-Elbaggari, Loran Hollander, Marnie Mejia, Mekde Admassu, Nekeisha Logan, Norma Canedo, Oletha Hunt, Patricia Erwin, Rodney Garrick, Sheetal Kataria, Shermineh Jafarieh, Sheryl Ronquillo, Toni Rucker, Vickie Wells, Blue Walcer, Buffy Bunting, Carmen Portillo, Carol Dawson-Rose, Christine Siador, David Radliffe, Gina McIntire, Margaret O'Sullivan, Paul Hendrikson, Wylie Liu

Individual Award:

Lily Ng

Commissioner Comments/Follow-Up:

Commissioner Sanchez, LHH JCC Chair, stated that he is humbled by the dedication of the LHH staff and thanked everyone for their innovative work.

9) LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER (LHH) ANNUAL REPORT

Mivic Hirose, Chief Executive Administrator, introduced the LHH Annual Report.

Public Comment:

Patrick Monette shaw stated that the Sunshine Ordinance requires that materials included in the Health Commission packet be made available to the public. He noted that copies of the LHH Annual Report were not available to the public. He also asked the Health Commission to examine where the 250 patients that were discharged to the community actually went.

David Ratliffe, LHH resident, stated that he appreciates Mr. Monette-Shaw's comments and also very much appreciates the work done by LHH. He hopes the focus of everyone's work is to continue to improve LHH.

Jennifer Andre, LHH resident, stated that she has received wonderful care at LHH. She also stated that the LHH pain clinic has been very helpful and that she is working towards being ready for an eventual discharge.

Commissioner Comments/Follow-Up:

Commissioner Chow thanked LHH for an excellent report and for the ongoing high quality of services. He recommended that the LHH JCC have a detailed discussion regarding the number of LHH residents who have left against medical advice or who were considered "AWOL."

Commissioner Sanchez thanked the LHH Executive Staff for an excellent report. He stated that the LHH JCC has discussed the discharge data and will continue to review this information at its meetings.

Commissioner Chow asked for more information on the transfer of acute beds to the skilled nursing facility. Ms. Hirose stated that due to a low average daily census for the acute beds, LHH transferred four beds to the skilled nursing facility, leaving eleven acute beds.

Commissioner Chung thanked all the LHH staff for their dedication and hard work. She stated that the resident and family member praise about the high quality of care at LHH is a testament to all the innovative work being done by all LHH staff members.

Commissioner Karshmer thanked all of LHH staff for their impactful work and passionate dedication. Regarding the wellness program, she asked how outcomes will be measured. Judith Klain, Director of LHH Administrative Operations, stated that UCSF students will work with LHH staff to develop evaluation measures for this program.

The Health Commission took a break at 5:13pm and returned to open session at 5:26pm.

10) LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER (LHH) REPLACEMENT PROJECT UPDATE

John Thomas, Department of Planning, gave the update.

Public Comment:

Patrick Monnette-Shaw stated that no copies of the LHH Replacement Project Update were available to the public at the meeting. He made a request to Mr. Morewitz to send him a copy of the presentation. He also stated that the \$15M in change-orders brings the LHH Replacement project cost overruns to \$95M. He added that the Citizen's General Obligation Bond Oversight Committee has postponed the review of the LHH Replacement Project until its next meeting. Mr. Monnette-Shaw stated that if the City is successful in retrieving \$75M from negotiations with contractors on the LHH Replacement project, that the funds should go to the taxpayers who funded the \$400M bond measure.

Commissioner Comments/Follow-Up:

Commissioner Chow asked for clarification regarding the types of funding for the LHH remodel. Mr. Thomas stated that the remodel portion of the bond funded work was exclusively for the H-wing. The site work for the old buildings and the new buildings is the next stage; this will include access the loading dock, and demolishing of two wings.

11) ADDENDUM TO THE MEDICAL STAFF BODY BY-LAWS

Dr. Michael McShane, LHH Chief of Staff, introduced the addendum. He stated that the addendum is being added due to feedback given to LHH during a survey this year.

Commissioner Comments/Follow-Up:

Commissioner Chow asked if the requirement of having a medical staff member writing a note on a LHH resident a minimum of every 60 days meets the state requirement. Dr. McShane stated that the 60-day minimum does meet state regulations and is also a common practice at other similar facilities. He added that the 60-day minimum on note writing will only be used for those LHH residents that are very stable; most LHH residents will have a note written by medical staff a minimum of once every 30 days.

12) OTHER BUSINESS

Public Comment:

Patrick Monette-Shaw stated that at a previous LHH JCC meeting, Commissioner Karshmer requested that the full Commission receive a presentation on the reuse of older LHH buildings. He added that his understanding is that everything past building H is planned for demolition. He also stated that an assisted living facility was originally planned for the older LHH buildings. He added that many patients of the SFDPH outpatient services are not supportive of the move of the facility to LHH.

David Ratliffe, LHH resident, stated that SFGH is not convenient for all of SFDPH outpatient dialysis patients. He reiterated that he is a patient of the services and knows firsthand that the current facility is not ideal.

13) JOINT CONFERENCE COMMITTEE REPORTS

Commissioner Karshmer stated that she chaired the Sept 24, 2013 LHH JCC meeting and that the Committee reviewed the draft LHH Annual Report; draft LHH Replacement Project presentation; and approved the quality and credentials reports.

Commissioner Chow, Chair of the SFGH JCC meeting, stated that the Committee reviewed the draft SFGH Annual Report; draft SFGH Rebuild Update; LEAN Update; SFGH CMS Incentive Plan Update; Facility Update; and approved the credentials and quality reports.

Public Comment:

Patrick Monette-Shaw stated that the presentations made at the SFGH JCC about the SFDPH outpatient dialysis services move to LHH indicated that transportation would be included in the RFP. He also stated that many of these patients may have difficulty dealing with the logistics of alternative transportation. He suggested that the SFDPH outpatient dialysis services be moved the building 5 on the SFGH campus.

David Ratliffe, LHH resident, stated that LHH is located on bedrock and is very seismically stable.

14) COMMITTEE AGENDA SETTING

Public Comment:

Patrick Monette-Shaw stated that he wants the Health Commission to request a presentation of the reuse of the older LHH buildings.

15) CLOSED SESSION

- A) Public comments on all matters pertaining to the closed session
- B) Vote on whether to hold a closed session (San Francisco Administrative Code Section 67.11)
- C) Closed session pursuant to Evidence Code Sections 1157(a) and (b); 1157.7; Health and Safety Code Section 1461; and California Constitution, Article I, Section 1

CONSIDERATION OF MEDICAL STAFF CREDENTIALING

- D) Reconvene in Open Session

Action Taken: The Health Commission voted not to disclose discussion of the items in Closed Session.

16) ADJOURNMENT

The meeting was adjourned at 6:46pm.

**HEALTH COMMISSION
RESOLUTION 13-11**

**APPROVING THE ESTABLISHMENT OF AN INTEGRATED DELIVERY SYSTEM WITHIN THE DEPARTMENT OF
PUBLIC HEALTH: THE SAN FRANCISCO HEALTH NETWORK**

WHEREAS, There will be dramatic change in the way that health care is delivered and paid for under both the federal implementation of the Affordable Care Act and the State of California's move to managed care and Covered California insurance exchange requirements;

WHEREAS, These health care changes will emphasize the management of patients across a continuum of services and levels of care and there will be closer scrutiny given to quality and costs of care delivered, as well as on the outcomes and enhancement of health status;

WHEREAS, The expansion of coverage for previously uninsured patients will offer thousands of San Franciscans greater opportunity to choose their health care system and it is in the interest of the San Francisco Department of Public Health (SFDPH) to retain covered patients in its system;

WHEREAS, This new health care environment will require significant change in the way that health services are provided within SFDPH in order to maintain a system that continues to meet the complex needs of the populations and communities that rely on it and operates in a manner that is financially and operationally efficient;

WHEREAS, Because of the scope and quality of medical, behavioral health and social services that it currently offers in conjunction with the health promotion and prevention experience within its Population Health Division, SFDPH has enormous opportunity to establish a national model of integrated care;

WHEREAS, SFDPH is reorganizing its health care delivery services into an integrated system of care, called the SF Health Network;

WHEREAS, The development of the SF Health Network was informed by:

- More than a year of broad-based "integrated delivery system" committees comprising a cross-section of SFDPH staff and stakeholders which established targets and priorities to support a more coordinated approach to health care delivery;
- Four months of intense work by "action teams" that resulted in a clear implementation plan and the organizational structure for the SF Health Network; and
- Consultant assistance in producing data, researching models and options and bringing best practices from other communities for consideration;

WHEREAS, on October 1, 2013, the Health Commission was presented with a summary of the rationale, steps in the development process, priorities and structure of the SF Health Network;

WHEREAS, at its October 1, 2013 meeting, the Health Commission expressed support of the Department of Public Health's plan to initiate the new SF Health Network structure;

WHEREAS with increased access and funding for healthcare nationally, the financial dynamics of our local healthcare ecosystem will now require public facilities to compete for patients that heretofore had very limited choices for care outside the public system.

NOW BE IT RESOLVED, That the Health Commission formally supports the establishment of the SF Health Network as the integrated delivery system of the San Francisco Department of Public Health; and

BE IT FURTHER RESOLVED, That the Health Commission commends and thanks the scores of staff within SFDPH who worked to bring to life this innovative model.

I hereby certify that the San Francisco Health Commission at its meeting of October 15, 2013 adopted the foregoing resolution.

Mark Morewitz
Health Commission Executive Secretary